Management's Discussion and Analysis For the second quarter ended June 30, 2024

The objective of this Management's Discussion and Analysis report ("MD&A") prepared by Cartier Resources Inc. (the "Company" or "Cartier") is to allow the reader to assess the Company's operating and exploration results and financial position for the quarter ended June 30, 2024, compared to the quarter ended June 30, 2023. This report, dated August 19, 2024, should be read in conjunction with the unaudited interim consolidated financial statements for the three- and six-month periods ended June 30, 2024. The Company's unaudited interim condensed consolidated financial statements, including comparatives, have been prepared in accordance with International Accounting Standard 34, *Interim Financial Reporting*, as issued by the International Accounting Standards Board ("IASB") and included in the IFRS Accounting Standards as issued by the International Accounting Standards Board and includes interpretations issued by the IFRS Interpretations Committee. Unless otherwise indicated, all amounts are expressed in Canadian dollars.

Percentage calculations are based on numbers in the financial statements and may not correspond to rounded figures presented in this MD&A.

The Company regularly discloses additional information on its operations, which is recorded in the System for Electronic Document Analysis and Retrieval ("SEDAR+") in Canada at <a href="https://www.sedarplus.ca">www.sedarplus.ca</a>.

#### FORWARD-LOOKING STATEMENT

This document may contain forward-looking statements that reflect management's current expectations regarding future events. Such forward-looking statements are subject to certain factors and involve a number of risks and uncertainties. Actual results may differ from expected results. Factors that could cause our results, operations or future events to change materially, compared to expectations expressed or implied by the forward-looking statements include, but are not limited to, volatility in the price of gold, risks inherent to the mining industry, uncertainty regarding mineral resource estimates, and additional funding requirements or the Company's ability to obtain such funding.

#### NATURE OF ACTIVITIES AND CONTINUATION OF EXPLORATION ACTIVITIES

The Company's ability to continue as a going concern depends on its ability to realize its assets and to obtain additional financing. While it has been successful in raising financing to date, there can be no assurance it will be able to do so in the future. Management expects that the working capital (currents assets less current liabilities) available to the Company at the end of the period will not provide the Company with adequate funding to cover its budgeted general administrative expenses and to meet its short-term obligations for the next 12 months. Consequently, the Company will need to obtain additional financing. The Company has not yet determined whether its properties contain economically recoverable ore reserves and has not yet generated revenues from operations.

The Company's ability to continue as a going concern depends on its ability to realize its assets and obtain additional financing. While it has been successful in doing so in the past, there can be no assurance it will be able to do so in the future. The application of IFRS on a going-concern basis may be inappropriate since there is doubt as to the appropriateness of the going-concern assumption.

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The shares of the Company are listed on the TSX Venture Exchange ("TSXV") and are traded under the symbol ECR.

## **MISSION**

The Company's <u>mission</u> is to ensure growth and sustainability for the benefit of its shareholders and employees.

#### **VISION AND STRATEGY**

The Company's <u>vision</u> is to advance its current and future assets to the production stage according to a schedule consistent with its human and financial resources while respecting sustainable development practices.

The Company's <u>strategy</u> is to pursue a dynamic process that develops and maintains a balanced portfolio of mining projects, progressing from exploration to resource definition, development and production.

## **EXPLORATION ACTIVITIES**

#### **HIGHLIGHTS OF THE SECOND QUARTER OF 2024**

The Company's activities in the second quarter included the following:

- Completion of all 48 holes of Phase I of the 2024 drilling program of the Chimo Mine Project;
- > Start of Phase II (116 holes) of the 2024 drilling program of the Chimo Mine Project;
- Demonstration of the high-grade gold potential in the eastern part of the Chimo Mine Project (FIGURE 1);
- Planning of drilling programs for the Fenton and Wilson properties.

## CHIMO MINE PROJECT (CHIMO MINE AND EAST CADILLAC PROPERTIES) (FIGURE 2)

Total as of June 30, 2024: CA\$1,480,341

Phase I of the 2024 drilling program, conducted on wetlands during winter, demonstrated the high-grade gold potential of the Eastern Portion of the Chimo Mine Project, as shown in the results below. This phase comprised 48 holes (9,347 m) drilled at 15 sites east of the current Chimo Mine Project resources\* (FIGURE 1), covering 2.4 km along the Larder Lake - Cadillac Fault Zone.

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Phase II, currently underway, comprises 116 holes (19,000 m) drilled at 41 different sites, covering 10 km along the Larder Lake - Cadillac Fault Zone on either side of the Chimo Mine Project resources\*.

## RESULTS of March 5, 2024:

Hole	Coordinates UTM (m)	Azimuth (°) / Plunge (°)	From (m)	To (m)	Au (g/t)	Length (m)	Gold Zone	Gold Structure
Location: West No	Location: West Nordeau Sector - Confirmation of VG Structure, 275 m west of the VG Zone							
CH24-94		160/-57	42.0	44.0	7.7	2.0		
including	333253/5319894/350	160/-57	42.0	43.0	13.5	1.0	-	VG
CH24-95		182/-66	84.6	85.3	4.7	0.7		

The lengths of the mineralized intersections are expressed as measured lengths along the drill core.

## RESULTS of March 12, 2024:

Hole	Coordinates UTM (m)	Azimuth (°) / Plunge (°)	From (m)	To (m)	Au (g/t)	Length (m)	Gold Zone	Gold Structure
Location: West No	Location: West Nordeau Sector – Confirmation of the VG Gold Zone							
CH24-97			47.0	49.3	13.2	2.3	- VG	
including	0005 10/5010701/010	227/-79	48.3	48.8	46.1	0.5		VC
CH24-98	333540/5319781/349	145/-58	40.5	42.5	7.5	2.0		VG
including			41.0	41.5	20.6	0.5		

The lengths of the mineralized intersections are expressed as measured lengths along the drill core.

<sup>\*</sup> NI 43-101 Mineral Resources Estimate for Chimo Mine and West Nordeau Gold Deposits, Québec, Canada, Vincent Nadeau-Benoit, P.Geo., Alain Carrier, P.Geo., M.Sc. and Marc R. Beauvais, P.Eng., InnovExplo Inc., August 22, 2022.

The estimated true widths of the mineralized intersections are approximately 70% to 75% of the reported lengths.

The true widths of the mineralized intersections are estimated at 55% to 70% of the reported core length interval.

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## RESULTS of April 30, 2024:

Hole	Coordinates UTM (m)	Azimuth (°) / Plunge (°)	From (m)	To (m)	Au (g/t)	Length (m)	Gold Structure	Gold Sector
CH24-111			75.8	78.6	11.0	2.8		
including	335592/5319196/353	252/-67	77.0	78.0	17.9	1.0	EN2	
CH24-111	333392/3319190/333	232/-07	62.5	65.0	4.4	2.5	LINZ	
including			63.9	64.4	7.0	0.5		
CH24-121			76.7	78.7	3.2	2.0		
including	335500/5319271/353	186/-51	76.7	77.7	4.6	1.0	EN2	East
CH24-121	333300/3319271/353		100/-31	95.8	97.9	2.8	2.1	EINZ
including			95.8	96.3	4.6	0.5		
CH24-126	335500/5319271/353	165/-66	92.9	94.9	3.2	2.0	EN2	
including	333300/3319271/333	103/-00	93.4	93.9	8.0	0.5	CINZ	
CH24-118	335574/5319275/353	176/-77	130.9	136.0	1.6	5.1	EN2	
including	333374/3319275/333	176/-77	130.9	131.4	5.5	0.5	ENZ	
CH24-107	004050/5040400/054	187/-62	44.0	46.0	3.6	2.0	EN1	Nordoon
including	334858/5319423/351	187/-62	44.0	45.0	6.4	1.0	ENI	Nordeau
CH24-102	334423/5319307/350	173/-45	25.0	25.0 27.0 3.	3.0	2.0	5N	West
including	334423/3318301/330	173/-40	25.0	26.0	5.5	1.0	SIN	Nordeau

The lengths of the mineralized intersections are expressed as measured lengths along the drill core.

## **DOLLIER PROJECT**

On May 27, partner Delta Resources Ltd informed Cartier Resources Inc. ("Cartier") that it was preparing administrative and technical documentation to demonstrate it had completed its option commitments for the Dollier Property. Cartier is waiting for the documents.

## **WILSON PROJECT**

On <u>May 23, 2024</u>, Cartier terminated the option agreement for the Wilson Property following the partner's failure to meet its third-anniversary commitments. Cartier is planning a drilling program for this <u>high-grade</u> gold property.

The estimated true widths of the mineralized intersections are approximately 60% to 90% of the reported lengths.

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#### **FENTON PROJECT**

Cartier is planning a drilling program for this <u>high-grade gold property</u>.

## BENOIST, MACCORMACK AND XSTRATA OPTION PROJECTS

Partners are being sought to continue exploring these three gold and massive sulphide properties so Cartier can focus on other properties whose characteristics closely align with the Company's strategy.

## **QUALITY ASSURANCE / QUALITY CONTROL**

The scientific and technical information presented in this MD&A has been prepared and reviewed by Cartier's vice-president, Gaétan Lavallière, P.Geo., Ph.D., and Cartier's senior geologist, project manager and geomatician, Ronan Déroff, P.Geo., M.Sc., both of whom are qualified persons as defined by National Instrument 43-101 ("NI 43-101"). Mr. Lavallière has approved the information contained in this report.

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# Mining asset and deferred exploration costs

	Chimo Mine	Wilson	Benoist	Fenton	Total
Ownership interest	100%	100%	100%	100%	
	\$	\$	\$	\$	\$
Mining assets					
Balance as at June 30, 2024 and December 31, 2023	7,346,773	72,000	737,723	724,644	8,881,140
Deferred exploration costs					
Balance as at December 31, 2023	21,305,180	495,112	9,183,554	2,087,755	33,071,601
Additions					
Geology	178,986	_	_	_	178,986
Drilling	1,085,899	-	_	-	1,085,899
Geochemistry	90,143	-	-	-	90,143
Exploration office expenses	3,935	-	-	-	3,935
Surveying and access roads	69,484	-	-	-	69,484
Core shack rental and maintenance	196	-	-	-	196
Duties, taxes and permits	5,010	383	-	-	5,393
Depreciation of exploration leasehold improvements	930	-	-	-	930
Depreciation of right-of-use assets	7,127	-	-	-	7,127
Interest on lease obligations	448	-	-	-	448
Share-based payments - employees	38,183	-	-	-	38,183
Total deferred exploration costs during the period	1,480,341	383	-	_	1,480,724
Tax credits	(253,861)	-	-	-	(253,861)
Additions during the period	1,226,480	383		-	1,226,863
Total deferred exploration costs as at June 30, 2024	22,531,660	495,495	9,183,554	2,087,755	34,298,464
Total mining asset and deferred exploration costs as at					
June 30, 2024	29,878,433	567,495	9,921,277	2,812,399	43,179,604

All mining properties held by the Company are located in northwestern Quebec.

The Company is subject to royalties on certain properties.

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## Mining assets and deferred exploration costs

	Chimo Mine	East Cadillac	Wilson	Benoist	Fenton	Total
Ownership interest	100%	100%	100%	100%	100%	
	\$	\$	\$	\$	\$	\$
Mining assets						
Balance as at June 30, 2023 and December 31, 2022	457,024	6,889,749	72,000	737,723	724,644	8,881,140
Deferred exploration costs						
Balance as at December 31, 2022	13,278,652	3,578,078	622,857	9,181,135	2,087,368	28,748,090
Additions						
Geology	-	198,820	-	-	-	198,820
Drilling	-	3,583,130	-	-	-	3,583,130
Geochemistry	-	198,330	-	-	-	198,330
Exploration office expenses	-	6,472	-	-	-	6,472
Surveying and access roads	-	681	-	-	-	681
Core shack rental and maintenance	-	2,168	-	-	-	2,168
Duties, taxes and permits	315,110	3,979	170	2,345	128	321,732
Depreciation of exploration leasehold improvements	-	1,299	-	-	-	1,299
Depreciation of right-of-use assets	-	6,797	-	-	-	6,797
Interest on lease obligations	-	366	-	-	-	366
Share-based payments - employees	-	27,402	-	-	-	27,402
Option sale on properties		-	(128,000)	-	-	(128,000)
Total deferred exploration costs during the period	315,110	4,029,444	(127,830)	2,345	128	4,219,197
Tax credits	-	(173,645)	-	-	-	(173,645)
Additions during the period	315,110	3,855,799	(127,830)	2,345	128	4,045,552
Total deferred exploration costs as at June 30, 2023	13,593,762	7,433,877	495,027	9,183,480	2,087,496	32,793,642

14,050,786

14,323,626

567,027

9,921,203

2,812,140

All mining properties held by the Company are located in northwestern Quebec.

The Company is subject to royalties on certain properties.

Total mining asset and deferred exploration costs as at

June 30, 2023

41,674,782

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## **SELECTED FINANCIAL INFORMATION**

	Three months ended June 30, 2024	Three months ended June 30, 2023	Six months ended June 30, 2024	Six months ended June 30, 2023
Interest income	\$31,702	\$30,969	\$73,680	\$83,466
Administrative expenses	\$373,250	\$488,847	\$754,266	\$914,080
Net loss for the period attributable to shareholders	(\$432,476)	(\$338,680)	(\$725,736)	(\$632,646)
Basic net loss per share	\$(0.00)	\$(0.00)	\$(0.00)	\$(0.00)
Weighted average number of common shares outstanding, basic and diluted	351,800,077	322,257,240	351,800,077	318,559,187

	Statement of financial position as at June 30, 2024	Statement of financial position as at December 31, 2023
	\$	\$
Cash and cash equivalents	2,707,556	4,739,698
Mining assets and deferred exploration costs	43,179,604	41,952,741
Total assets	46,740,759	47,263,291
Current liabilities	244,022	344,934
Deferred income and mining taxes	4,902,420	4,716,948
Equity	41,529,278	42,118,405

## **RESULTS OF OPERATIONS**

For the three and six months ended June 30, 2024, the Company recorded a net loss of \$432,476 or (\$0.00) and \$725,736 or (\$0.00) per share, compared to a net loss of \$352,036 or (\$0.00) and \$632,646 or (\$0.00) per share as at June 30, 2023.

Financial expenses amounted to \$31,702 and \$73,680 for the three and six months ended June 30, 2024, compared to \$30,969 and \$83,466 for the same periods in 2023.

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General and administrative ("G&A") expenses amounted to \$373,250 and \$754,266 for the three and six months ended June 30, 2024 compared to \$488,847 and \$914,080 for the same periods ended June 30 2023. The variation in G&A expenses is primarily related to lower expenses under Business development expenditures (analysts and brokers), Roadshows and gold shows, and Investor relations.

The main items under G&A expenses for the three and six months ended June 30, 2024, the main items comprising G&A expenses consisted of salaries for \$144,777 and \$291,663, employee share-based payments for \$67,503 and \$132,826, professional fees for \$53,762 and \$90,641 and business development expenditures for \$22,741 and \$74,514. For the three and six months ended June 30, 2023, the main items comprising G&A expenses consisted of salaries for \$130,123 and \$263,896, employee share-based payments for \$65,519 and \$118,265, business development expenditures for \$89,336 and \$174,318, road shows and gold shows for \$39,810 and \$83,392, and investor relations for \$54,210 and \$94,073.

For the three and six months ended June 30, 2024 and 2023, the Company reviewed each of its mining properties and did not write down any mining assets or exploration costs.

#### FINANCIAL INFORMATION SUMMARY

Quarter ended	Interest income and other income	Net income (loss)	Basic and diluted net loss per share	Additions to deferred exploration costs	Weighted average number of common shares outstanding, basic and diluted
06-30-24	31,702	(432,476)	(0.00)	603,557	351,800,077
03-31-24	41,979	(293,460)	(0.00)	877,167	351,800,077
12-31-23	29,563	(464,624)	(0.00)	149,154	323,646,370
09-30-23	27,554	(290,641)	(0.00)	186,820	326,294,077
06-30-23	30,969	(352,036)	(0.00)	1,770,440	322,257,240
03-31-23	52,497	(280,610)	(0.00)	2,448,757	314,820,044
12-31-22	53,855	(430,105)	(0.00)	2,286,155	267,489,020
09-30-22	35,690	104,780	0.00	1,288,613	267,418,658

During the six months ended June 30, 2024, additions to deferred exploration costs amounted to \$1,480,724, including \$1,480,724 for the Chimo Mine Property. For the same period in 2023, additions to deferred exploration costs amounted to \$4,219,197, including \$4,029,444 for the Chimo Mine Property and a reduction of \$127,830 for the Wilson Property due to the option granted.

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Net income for the three months ended September 30, 2022, differs from other quarters mainly due to the reversal of flow-through share liabilities for a total of \$493,620.

## STATEMENT OF FINANCIAL POSITION

#### Current

As at June 30, 2024 and December 31, 2023, cash and cash equivalents included the following:

	June	30, 2024	December 31, 2023		
	Amount (\$)	Interest rate (%)	Amount (\$)	Interest rate (%)	
1) Interest-bearing account	2,552,602	4.30-4.55	4,535,725	4.05-4.30	
Non-interest bearing account	154,954		203,973	-	
Total	2,707,556		4,739,698		

As at June 30, 2024, cash and cash equivalents included \$1,980,313 in funds to be expensed as eligible exploration costs before December 31, 2024. As at December 31, 2023, cash and cash equivalents included \$3,106,820 in funds to be expensed as eligible exploration costs before December 31, 2024.

As at June 30, 2024, the Company had working capital of \$3,202,280, compared to \$4,833,070 as at December 31, 2023.

Working capital is a non-IFRS financial measure that does not have a standardized meaning and, therefore is unlikely to be comparable to similar measures presented by other issuers. This financial measure is defined as current assets minus current liabilities as recorded on the Company's statement of financial position and represents the working capital available to the Company for general administrative purposes.

It is a commonly used measurement in the industry.

## Mining assets and deferred exploration costs

As at June 30, 2024, the Company's mining assets and deferred exploration costs amounted to \$43,179,604, compared to \$41,952,741 as at December 31, 2023.

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During the six months ended June 30, 2023, the main exploration costs incurred on the Company's properties consisted of drilling for \$1,085,899, geology for \$178,986, geochemistry for \$90,143 and surveying and access roads for \$69,484. During the year ended December 31, 2023, the main exploration costs consisted of drilling for \$3,614,132, geology for \$400,747, and duties, taxes and permits for \$365,599. These were offset by the sale of the option on the Wilson Property for \$128,000.

The Company regularly assesses its completed exploration work to determine the future potential of each property. Following its most recent assessment, the Company did not write down any of its properties.

As at June 30, 2024 and December 31, 2023, the Company's mining rights amounted to \$8,881,140.

#### Liabilities

As at June 30, 2024, current liabilities amounted to \$344,934, compared to \$244,022 as at December 31, 2023. The variation is mainly due to a reduction in the liability related to flow-through shares of \$116,374.

Non-current liabilities, mainly consisting of deferred income and mining taxes, amounted to \$4,902,420 as at June 30, 2024, compared to \$4,716,948 as at December 31, 2023. The variation of \$185,472 is related mainly to the difference between the tax value and the book value of mining assets and deferred exploration costs.

## **Equity**

As at June 30, 2024, the Company's equity was \$41,529,278, compared to \$42,118,405 as at December 31, 2023. This variation comes mainly from the net loss for the period, the issuance of shares net of issue costs, and the effect of share-based payments.

#### **CASH FLOWS**

For the six months ended June 30, 2024 and 2023, the cash flows used in operating activities amounted to (\$581,814) and (\$999,623), respectively. The cash flows resulted mainly from the net loss for the same periods, which amounted to \$725,736 and \$632,646, respectively.

For the six months ended June 30, 2024 and 2023, the cash flows (used) from financing activities amounted to (\$25,567) and \$1,658,911, respectively. During the six months ended June 30, 2024, the cash flows resulted mainly from the payments on lease obligations amounted to (\$17,964). During the six months ended June 30, 2023, the cash flow resulted mainly from the issuance of shares for \$1,750,000, the share issue expenses for (\$73,938), and the payments on lease obligations for (\$17,851).

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For the six months ended June 30, 2024 and 2023, the cash used in investing activities amounted to (\$1,424,762) and (\$4,757,908), respectively. The cash flows consisted mainly of exploration assets and deferred exploration costs for (\$1,422,552) and (\$4,756,946), respectively.

#### LIQUIDITY AND FINANCING SOURCES

Significant increases or decreases in the Company's cash and capital resources are primarily determined by the success or failure of exploration programs and the Company's ability to issue shares or obtain other sources of financing.

As at June 30, 2024, the Company's cash and cash equivalents amounted to \$2,707,556. The Company's financing comes mostly from share issuances. The success of these issues depends on the stock markets, investor interest in exploration companies, and metal prices. To continue its exploration work and support its current activities, the Company has to maintain its exposure within the financial community to realize new financings.

As at June 30, 2024, the Company had \$1,980,313 in cash reserved for exploration purposes, compared to \$3,106,820 as at December 31, 2023.

The Company expects that its current liquidity of \$2,707,556 and its ability to obtain additional financing will support further exploration and development of its mineral properties for the next fiscal year.

The following table presents the sources of funding during the last eight (8) quarters and up to the date of this report:

	Table of Financing Sources						
Date	Type	Financing	Amount (\$)	Primary use of net proceeds			
December 14, 2023	Non-brokered flow- through private placement	Flow-through shares	2,510,000	Drilling on the Chimo Mine Property			
May 9, 2023	Non-brokered private placement	Common shares	204,000	G&A expenses			
May 1, 2023	Non-brokered flow- through private placement	Flow-through shares	1,546,070	Drilling on the Chimo Mine Property			
October 28, 2022	Non-brokered flow- through private placement	Flow-through shares	2,700,160	Drilling on the Chimo Mine Property			
October 18, 2022	Non-brokered flow- through private placement	Flow-through shares	1,500,000	Drilling on the Chimo Mine Property			

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#### **ACCOUNTING ESTIMATES AND CRITICAL JUDGMENTS**

The following paragraphs describe the judgments in applying accounting policies.

## **Critical judgments:**

#### Impairment of assets

An impairment loss is recognized when the carrying amount of an asset is not recoverable and exceeds its recoverable value. Management regularly reviews the impairment assessment of its mining assets and deferred exploration costs. Each year, the Company performs an assessment of potential indicators of impairment. If there is such an indicator, the recoverable amount of the asset is estimated.

## Income taxes and deferred mining taxes

The measurement of income taxes payable and deferred income tax assets and liabilities requires management to make judgments in the interpretation and application of the relevant tax laws. The actual amount of income taxes only becomes final upon filing and acceptance of the tax return by the relevant authorities, which occurs subsequent to the issuance of the financial statements.

# STANDARDS, AMENDMENTS AND INTERPRETATIONS TO EXISTING STANDARDS THAT ARE NOT YET EFFECTIVE AND HAVE NOT BEEN ADOPTED BY THE COMPANY

As of the date of approval of the Company's accompanying unaudited condensed interim financial statements, several new standards, amendments to existing standards, and interpretations of existing standards have been issued by the IASB but are not yet effective. None of these standards or amendments to existing standards have been early adopted by the Company. Management expects that all relevant pronouncements will be adopted in the first fiscal year beginning on or after their effective date. New standards, amendments and interpretations not adopted for the current fiscal year have not been disclosed since they should not have a material impact on the Company's unaudited condensed interim financial statements.

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#### FINANCIAL INSTRUMENTS

## Objectives and policies for managing financial risks

The Company is exposed to various financial risks resulting from its operations and investing activities. The directors and officers of the Company manage these risks.

The Company does not enter into speculative derivative financial instruments.

#### **Financial risks**

The following paragraphs describe the main financial risks the Company is exposed to and its risk management policies.

## Interest risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Cash equivalents bear interest at a fixed rate. In relation to these, the Company is exposed, to a limited extent, to a change in fair value because they are redeemable at any time or because the Company plans to use them in the short term for its operations.

## Liquidity risks

The Company establishes cash forecasts to ensure it has the necessary funds to fulfill its obligations. Obtaining additional funds makes it possible for the Company to continue its operations. While it has been successful in doing so in the past, there is no assurance it will be able to do so in the future.

## Liquidity risk analysis

Liquidity risk management serves to maintain a sufficient amount of cash and to ensure that the Company has financing sources in the form of private and public investments.

Over the fiscal year, the Company has financed its exploration expense commitments, working capital requirements, and acquisitions through private and flow-through financings obtained in previous years.

All financial liabilities mature in less than 12 months.

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## Credit risk analysis

The Company's exposure to credit risk is limited to the carrying value of its financial assets at the date of presentation of the financial information as disclosed below:

Jı	June 30,	December 31,
	2024	2023
	\$	\$
	2,707,556	4,739,698

None of the Company's financial assets are secured by collateral or other credit enhancements.

The credit risk for cash and cash equivalents and cash reserved for exploration is considered negligible since the counterparties are reputable financial institutions with high-quality external credit ratings.

#### Fair value of financial instruments

The Company discloses the fair value hierarchy by which the financial instruments are evaluated and assigned to the following levels. Level 1 features a valuation based on quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 includes inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 3 includes inputs for the asset or liability that are not based on observable market data. Marketable securities of a quoted mining exploration company are classified under Level 1.

The carrying amount of cash and cash equivalents, accounts payables and accrued liabilities, and loans approximate their fair value based on the close date.

#### **RISKS AND UNCERTAINTIES**

The Company, like all other mining exploration companies, is exposed to a variety of financial and environmental risks, as well as risks related to the nature of its activities. It is also subject to risks related to other factors, such as the price of metals and market conditions in general. The major risks the Company is exposed to are detailed below:

## (a) Financing risk

The Company must periodically obtain new funds to pursue its activities. While it has always succeeded in doing so to date, there is no assurance that it will continue to do so in the future.

The Company believes that the quality of its properties and their geological potential will enable it to obtain the required financing for continued exploration and potential development.

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## (b) Volatility of stock price and limited liquidity

Cartier's common shares are listed on the TSXV under the symbol ECR.

The Company's common shares have experienced significant price and trading volume volatility over the last few years. There can be no assurance of adequate liquidity in the future for the Company's common shares.

## (c) Permits and licences

The Company's operations may require permits and licences from different government authorities. There is no assurance the Company will obtain the necessary permits and licences to continue exploring and developing its properties.

## (d) Environmental risks

The Company's operations are subject to federal, provincial and local environmental regulations. These regulations mandate, among other things, the maintenance of air and water quality standards, land use standards, land reclamation and labour standards.

Environmental legislation is evolving in a way that will require stricter standards and enforcement, increased fines and penalties for non-compliance, more stringent environmental assessments of proposed projects, and increased responsibility for companies and their officers, directors and employees. At this time, it is uncertain whether these changes will adversely affect the Company's operations. Compliance costs are expected to rise.

Environmental hazards caused by previous owners or operators and unknown to management at the present time may exist on certain of the Company's properties.

## (e) Metal prices

Even if the exploration programs of the Company are successful, some factors beyond the Company's control may affect the marketing of the minerals found. Metal prices are determined by worldwide supply and demand, which are affected by many factors, including international, economic and political trends, inflation expectations, exchange rate fluctuations, interest rates, global and regional consumption levels, speculative activities and global production levels. The effects of these factors cannot be precisely predicted.

## (f) Key personnel

The management of the Company relies on certain key personnel, primarily its President & CEO. The loss of the President & CEO could negatively impact the development and success of the Company's operations. The Company's success is also linked to its capacity to attract and retain qualified personnel.

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## **OFF-BALANCE SHEET ARRANGEMENTS**

As at June 30, 2024, the Company had not concluded any off-balance sheet arrangements.

## **CAPITAL STRUCTURE AS AT AUGUST 19, 2024:**

Common shares outstanding	351,800,077
Share options (weighted average exercise price of \$0.14)	19,700,000
Warrants (weighted average exercise price of \$0.16)	7,000,000
Total, fully diluted	378,500,077

#### **OUTLOOK 2024**

## **CHIMO MINE PROJECT**

The current 164-hole program (28,600 m) of the Chimo Mine Project aims to discover new high-grade gold zones, guided by information obtained from 780 holes previously drilled on the project. Drilling will be conducted at 56 different sites, covering 10 km along the prolific Larder Lake - Cadillac Fault Zone.

## MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL INFORMATION

The accompanying financial statements and the financial information presented in this MD&A are the responsibility of the Company's management and were approved by the Board of Directors on August 19, 2024.

(s) Philippe Cloutier(s) Nancy LacoursièrePhilippe CloutierNancy LacoursièrePresident and CEOChief Financial Officer